



DEFENSE INTELLIGENCE AGENCY
WASHINGTON, D.C. 20301

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SUBJECT: Military Costing Review Board

TO: Deputy to the Director of
Central Intelligence for the
Intelligence Community
Central Intelligence Agency
Washington, D. C. 20505

Reference: DCI/IC memorandum 74-004 dated 21 January 1974, subject
as above.

1. I have given careful thought to your suggestion for a "devil's advocate" and believe that it is a very good one. In the early stages of its activities, however, the Board will be required to resolve analytical differences between our two costing groups and sort out some administrative and procedural problems. It would be better, in my view, to get our confusion factor damped a bit before rattling the true believers. I believe that inclusion of a "devil's advocate" from the outset would slow down the "learning-to-walk" process.
2. I have given instructions to be kept informed of the activities of the Board and will review progress regularly. When the initial problems have been eliminated, the appointment of advocates of different viewpoints would be appropriate.

V. P. de POIX
Vice Admiral, USN
Director